

# Adults, Health & Public Protection Policy & Scrutiny Committee

<b>Date:</b>	29 March 2017
<b>Classification:</b>	General Release
<b>Title:</b>	<b>Work Programme and Action Tracker Update</b>
<b>Report of:</b>	Director of Policy, Partnerships & Communications
<b>Cabinet Member Portfolio</b>	Cabinet Member for Adult Social Services & Health Cabinet Member for Public Protection & Licensing Chairman of the Adults, Health & Public Protection Policy & Scrutiny Committee
<b>Wards Involved:</b>	All
<b>Policy Context:</b>	Building Homes and Celebrating Neighbourhoods
<b>Report Author and Contact Details:</b>	<b>Muge Dindjer x2636</b> <b><u><a href="mailto:mdindjer@westminster.gov.uk">mdindjer@westminster.gov.uk</a></u></b>

## 1. Executive Summary

- 1.1 This report presents to Committee the latest version of the work programme and action tracker for their consideration. A more detailed version of next work programme will be presented to committee at the next meeting.

## 2. Key Matters for the Committee's Consideration

- 2.1 The Committee is asked to:
- Note the current version of the work programme and action tracker
  - Consider the scope of the items for the meeting in May 2017
  - Identify any areas of particular interest for inclusion in the work programme using the list at Paragraph 3.2 as an aide memoir.

### **3. Background**

- 3.1 This report presents items for the rest of this municipal year and some potential items to consider for the year ahead. Further research will be done to inform next year's work programme to be presented to committee in May. Members are asked to consider this draft and provide feedback. Members will remember that the Children's Healthy Weight item (originally due in March) has been replaced by a request for a briefing. The report also provides updates on actions from previous meetings.
- 3.2 A number of issues and risks have been identified from the Adult Social Care and Public Health departmental business plans that could inform the committees work programme for the year ahead. These are listed below. This work will be repeated for the Public Protection portfolio and the Chairman will also meet with key officers from health partners, the relevant cabinet members and chief officers to inform the work programme for the year ahead. This is therefore an incomplete longlist just to aid initial discussion.

#### Potential areas to examine for ASC

- STP Delivery
- Continued integration of health and social care
- Care Act responsibilities- improving the percentage of clients and carers receiving assessments
- How successful are we being pushing demand upstream/prevention?
- Management of commissioning- is this as effective as possible?
- ASC market fragility
- Customer journey/transformation
- Public health-prioritisation and loss of ring fenced budget
- Estates

#### Potential areas for Public Protection

- Policing plan implementation
- Borough Command Unit


**If you have any queries about this Report or wish to inspect any of the Background Papers please contact Muge Dindjer x2636**

**[mdindjer@westminster.gov.uk](mailto:mdindjer@westminster.gov.uk)**

#### **APPENDICES:**

Appendix 1- Annual Work Programme

Appendix 2 - Action Tracker



# Work Programme

Adults, Health & Public Protection Committee  
ROUND ONE (22 JUNE 2016)

Agenda Item	Reasons & objective for item	Represented by:
<b>1. Reviewing the Community Independence (CIS) review 1 year on-</b>	<p>One year on review of performance to include:</p> <ul style="list-style-type: none"> <li>Personalised budgets and relevant KPI's</li> </ul>	<ul style="list-style-type: none"> <li>Imperial</li> <li>Chris Neill</li> <li>Anne Elgeti</li> </ul>
<b>2. Holding to account the work of the Westminster Health and Wellbeing Board including the Sustainability and Transformation Plans.</b>	<p>To assess and review the work of the Westminster Health and Wellbeing Board and to review performance against Health and Wellbeing Strategy.</p> <p>To understand the purpose and progress of the Sustainability and Transformation Plans in Westminster.</p>	<ul style="list-style-type: none"> <li>Liz Bruce</li> <li>CCG's</li> <li>Meenara Islam</li> </ul>
<b>3. Public Protection data requirements</b>	For committee to agree the set of data they wish to receive regularly following consultation	<ul style="list-style-type: none"> <li>Muge Dindjer</li> </ul>
<b>4. Work programme</b>	To agree the annual work programme.	<ul style="list-style-type: none"> <li>Muge Dindjer</li> </ul>

**ROUND TWO (21 SEPTEMBER 2016)**

Agenda Item	Reasons & objective for item	Represented by:
<b>1. Review Service outcomes in Public Protection</b>	To assess the outcomes for service users /assess how new service is meeting its objectives following reconfiguration.	<ul style="list-style-type: none"> <li>Councillor Aiken</li> <li>Stuart Love</li> </ul>
<b>2. Cumulative Impact (Stress) Areas for Licensing Deferred</b>	<del>To receive a report on current cumulative impact areas and whether any new areas are being considered.</del>	<ul style="list-style-type: none"> <li>Chris Wroe</li> </ul>
<b>3. Update on the work of the Safer Westminster Partnership</b>	Annual Review as per the committees statutory obligations	<ul style="list-style-type: none"> <li>Councillor Aiken</li> <li>Mick Smith</li> </ul>

<b>4. Update on the Sustainability and Transformation Plan</b>	To receive a report on the draft STP and identify any recommendations to the cabinet member.	<ul style="list-style-type: none"> <li>• Liz Bruce</li> <li>• CCG's</li> </ul>
--	--	--

**ROUND THREE (23 NOVEMBER 2016)**

<b>Agenda Item</b>	<b>Reasons &amp; objective for item</b>	<b>Represented by:</b>
<b>1. St. Mary's Hospital Redevelopment and Transport Strategy</b>	To review and scrutinise the plans of Imperial Healthcare.	<ul style="list-style-type: none"> <li>• Michele Wheeler-Director of Redevelopment-St Mary's</li> <li>• Justin Sherlock-Transport Consultant</li> </ul>
<b>2. Developing the Westminster Joint Health &amp; Wellbeing Strategy 2017-21</b>	To consider progress in the development of the Strategy.	<ul style="list-style-type: none"> <li>• Sara McBride-Tri borough Director for Whole Systems? tbc</li> </ul>
<b>3. Safeguarding Adults- Annual Review to include update on Safer Recruitment.</b>	<p>The Committee needs to assure itself annually that the Adult's Safeguarding Review report is robust.</p> <p>To include safer recruitment.</p>	<ul style="list-style-type: none"> <li>• Helen Banham-Strategic Lead in professional standards</li> </ul>

**ROUND FOUR ( 1 FEBRUARY 2017)**

<b>Agenda Item</b>	<b>Reasons &amp; objective for item</b>	<b>Represented by:</b>
<b>1. <del>Better Care Fund-</del> requested as a briefing</b>	Review post Council Tax funding increase	<ul style="list-style-type: none"> <li>• <del>Sarah McBride</del></li> <li>• <del>CCGs</del></li> </ul>
<b>2. MOPAC Funding</b>	MOPAC funding and Proposals for Metropolitan Police Basic Command Unit changes	<ul style="list-style-type: none"> <li>• Stuart Love</li> <li>• Sara Sutton</li> <li>• Chief Superintendent Peter Ayling</li> <li>• Sam Cunningham-MOPAC</li> </ul>
<b>3. Work Programme and Action Tracker</b>	A report to update the committee on the work programme and Action Tracker	<ul style="list-style-type: none"> <li>• Muge Dindjer</li> </ul>

**ROUND FIVE ( 29 MARCH 2017)**

<b>Agenda Item</b>	<b>Reasons &amp; objective for item</b>	<b>Represented by:</b>
<b>1. Cabinet Member Update</b>	Cabinet member Q and A	<ul style="list-style-type: none"> <li>• Councillor Heather Acton-Cabinet member for Adult Social Care and</li> </ul>

		Public Health
<b>3. UCC and A &amp; E progress report</b>	To consider a progress report and receive information on Urgent Care and A & E performance in St Mary's.	<ul style="list-style-type: none"> <li>Imperial Healthcare Trust and CCG's.</li> </ul>
<b>2. End of Life Care-</b>	To assess whether services in Westminster meets best practice standards and whether funding is being spent in the most effective way. Nationally 65% of healthcare spend occurs in the last 6 months of life	<ul style="list-style-type: none"> <li>CCG's and Public Health</li> </ul>
<b>5.Work Programme and Action Tracker</b>	A report to update the committee on the work programme and Action Tracker	<ul style="list-style-type: none"> <li>Muge Dindjer</li> </ul>

**ROUND SIX ( 8 MAY 2017)**

<b>Agenda Item</b>	<b>Reasons &amp; objective for item</b>	<b>Represented by:</b>
<b>1. Review of core drug and alcohol services</b>	To assess the new service one year after implementation.	<ul style="list-style-type: none"> <li>Gaynor Driscoll</li> </ul>
<b>2. Dementia</b>	To examine the current provision of services for those living with dementia and their carers and understand how the service is planning for the increase in demand. 45% increase in incidence of dementia is expected over the next 15 years.	<ul style="list-style-type: none"> <li>Mike Robinson</li> <li>Liz Bruce</li> <li>Stella Baillie</li> </ul>
<b>3. Review of Licensing Policy</b>	To receive a further report on the review of Licensing Policy, this will include case studies/witnesses.	<ul style="list-style-type: none"> <li>Chris Wroe</li> </ul>
<b>4 .Work Programme and Action Tracker</b>	A report to update the committee on the work programme and Action Tracker	<ul style="list-style-type: none"> <li>Muge Dindjer</li> </ul>


## Other Committee Events & Task Groups

Briefings	Reason	Type
<b>Safer Westminster Partnership</b>	To assess the work of the Safer Westminster Partnership. Please note that this is one of the statutory <b>duties</b> of the Committee.	<b>Considered at Committee in September 2016</b>
<b>NHS Provider Complaints</b>	To assess complaints from local Provider Trusts as a result of the Francis Inquiry and new Health Scrutiny powers.	<b>A potential briefing</b>
<b>CIS Impact-</b>	Councillor McAllister has picked up this Single Member Study form Councillor Rowley.	SMS- Councillor McAllister
<b>Supporting the development of health and wellbeing centres</b>	Committee has agreed to establish this task group.	Councillor Barrie Taylor
<b>Air Quality Task Group</b>	This Committee has representation on this Task Group due to report shortly.	Councillor Jonathan Glanz.









**Action Tracker**

Adults, Health & Public Protection Committee

27 January 2016

Agenda Item	Action	Status
<b>Item 4</b> <b>Chairman's Q&amp;A</b>	That Westminster's Clinical Commissioning Groups be requested to provide details of the ongoing rise of tuberculosis in Westminster, together with details of trends, origins, and containment - with consideration being given to adding the issue of tuberculosis to the Work Programme.	Circulated with the Agenda papers for the meeting on 21 March.
<b>Item 5</b> <b>Cabinet Member Updates</b>	The Cabinet Member for Public Protection agreed to investigate concerns over whether the recent stabbing on Goldney Road had been handled in the correct manner by both the Police and the Integrated Gangs Unit (IGU).	Briefing sent to Members on Friday 29 January.
<b>Item 5</b> <b>Cabinet Member Updates</b>	Health colleagues to be asked to provide a written briefing on their plans for change and strategic aims, and on proposals for the associated consultation with the City Council, for circulation to Committee Members.	To be covered between the Shaping a Healthier Future update at the April meeting, and the Health & Wellbeing Board strategy and the sustainability and transformation plans in June.
<b>Item 6</b> <b>Committee Task Groups</b>	A further letter to be sent to the Children's Commissioner asking for a response to the initial letter which set out the findings of the Task Group, together with the key issues that the Commission should	Completed.

	focus on in its statutory investigation of the discharge of vulnerable young people moving from hostels into private rented accommodation across London.	
<b>Item 6 Committee Task Groups</b>	Healthwatch Westminster to provide Committee Members with the findings of a review of Perinatal Services led by Westminster's CCG's.	Briefing sent to Members on Thursday 28 January.
<b>Item 8 Regulation of Investigatory Powers (RIPA)</b>	The revised draft RIPA Policy and Procedure document to be presented to the Committee for initial comment, before being submitted to the Cabinet Member for Public Protection for approval.	Included in the Agenda for the meeting on 21 March.

21 March 2016		
Agenda Item	Action	Status
<b>Item 5 - Cabinet Member Updates</b>	The Cabinet Member for Adults & Public Health to review the publicity given to the launch events for the new Drug and Alcohol service.	Response included in the Cabinet Member update given at the April meeting.
<b>Item 5 - Cabinet Member Updates</b>	The Cabinet Member for Adults & Public Health to provide details of the sexual health services that were currently being provided in Westminster, together with details of their location and how they were staffed and funded.	Details included in the Cabinet Member update given at the April meeting.
<b>Item 5 - Cabinet Member Updates</b>	The Cabinet Member for Public Protection to comment on the recent stabbing incidents	Completed.

19 April 2016

Agenda Item	Action	Status
<b>Item 3 – Minutes: Issues Arising</b>	The Scrutiny Manager to research existing services which sought to tackle isolation among older people	Completed.
<b>Item 5 - Cabinet Member Updates</b>	Committee Members to be provided with an update and analysis from Public Health on the impact of the new legislation relating to Club Drugs, and what was being done.	Details included in the Cabinet Member update given at the June meeting.
<b>Item 5 - Cabinet Member Updates</b>	Committee Members to be provided with the relevant papers regarding the Joint Health & Wellbeing Strategy refresh, which had been submitted to the meeting of the Westminster Health & Wellbeing Board in March.	Completed.
<b>Item 6 - Standing Updates</b>	Tamara Barnett to be invited to a future meeting, to brief the Committee on the work of the Human Trafficking Foundation.	Tamara Barnett to attend the June meeting.
<b>Item 6 - Standing Updates</b>	Committee Members to receive a briefing on the details and parameters of the new Healthwatch contract, together with information on the KPI's.	Briefing sent on 14 June.
<b>Item 7 - Implementation of Shaping a Healthier Future</b>	Committee to be provided with a briefing giving clarification of death rates and whether there was any gender or ethnic disproportionality, and on the methodology that had been used in determining that the clinical benefits of SaHF had the potential to save more than 300 lives a year.	Completed Briefing circulated on 19.4.16
<b>Item 8 - Annual Work Programme 2016-17</b>	Committee Members were asked to consider which KPI's they wished to receive data on regularly, regarding data that the City Council collected or had access to in terms of crime and community safety.	Completed.

22 June 2016

Agenda Item	Action	Status
<p><b>Item 5</b>  <b>Cabinet Member Updates:</b>  <b>Adults &amp; Public Health</b></p>	<p>A paper on the proposed Prioritisation Framework being drawn up by the Westminster Health &amp; Wellbeing Board to be submitted to the Committee for comment and input at its meeting in November.</p>	<p>Completed.</p>
<p><b>Item 5</b>  <b>Cabinet Member Updates:</b>  <b>Adults &amp; Public Health</b></p>	<p>Committee Members to receive a copy of Westminster's Better Care Fund application which had been submitted to the Department of Health</p>	<p>Completed.</p>
<p><b>Item 5</b>  <b>Cabinet Member Updates:</b>  <b>Adults &amp; Public Health</b></p>	<p>Suggested that Tamara Barnett met with Children's Services to make them aware of the training that was available for foster carers.</p>	<p>This has been completed on email.</p>
<p><b>Item 6</b>  <b>Task Groups – Human Trafficking</b></p>	<p>Suggested that it would be useful to provide a briefing on Human Trafficking to elected Members in the north of the borough.</p>	<p>This meeting has now taken place.</p>
<p><b>Item 6</b>  <b>Task Groups – Human Trafficking</b></p>	<p>Agreed that the Committee would:</p> <ul style="list-style-type: none"> <li>i) Promote the free October Conference, on how local authorities can best tackle human trafficking in light of the Modern Day Slavery and Care Acts, to relevant Councilors and Officers related to Community Safety, Child and Adult Safeguarding, Housing and Violence against Women &amp; Girls.</li> <li>ii) Consider how the City Council could contribute to the agenda of this Conference and have broader input.</li> <li>(iii) Write to relevant Directors in Adult Social Care, Children's Services and Public Protection, asking how they: <ul style="list-style-type: none"> <li>• identify victims leaving safe</li> </ul> </li> </ul>	<p>The conference has been postponed to 2017 and will be promoted within the Council when announced.</p> <p>Completed</p>

	<p>houses to ensure that the ongoing support provided by the City Council was compliant with new legislation and represented best practice</p> <ul style="list-style-type: none"> <li>• improve access to intelligence</li> <li>• identify and protect child victims of trafficking</li> </ul> <p>(iv) Ask the Director of Adult Safeguarding and Director of Housing to provide a briefing on how the City Council supported adult victims of trafficking after they were recognised as trafficked; had leave to remain; and had left a safe house.</p>	Completed
<b>Item 7 Westminster Health &amp; Wellbeing Board</b>	Committee to receive a briefing paper on NHS England's plans for pharmacy services and whether pharmacies would be asked to have a greater role.	Distributed to committee 22.9.16
<b>Item 7 Westminster Health &amp; Wellbeing Board</b>	The City Council's Policy & Communications Department to be requested to draw up proposals for the publication and distribution of consultation on the draft joint Health & Wellbeing Strategy, and to share the consultation programme with Committee Members.	Completed
<b>Item 10 Public Protection Data and Information</b>	The paper on public protection data to be made available to the forthcoming meeting of the Westminster Scrutiny Commission as a background paper for the discussion on Committee Work Programmes.	Completed.
<b>Item 11 Annual Work Programme 2016-17</b>	The approved Committee Work Programme for 2016-17 to be published.	Completed.

21<sup>st</sup> September 2016

Agenda Item	Action	Status
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The Cabinet Member to contact the Police regarding the need for residents to receive a response to reports and concerns raised through calls to the 101 service.	Completed
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The Cabinet Member to contact the Rough Sleeping Team to ensure that Ward Members received follow-up information on specific cases that had been raised.	Completed
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The Cabinet Member to receive future copies of the quarterly crime 'dashboard', which sets out the most recent data.	Due with next dashboard which is in discussion with Stuart Love and the Chairman
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The Cabinet Member to write to all Councilors offering to visit their Wards to undertake public protection and licensing audits, and to discuss issues that fell within her portfolio.	Completed
<b>Item 4 Cabinet Member Updates: Adults &amp; Public Health</b>	The Cabinet Member to be asked to provide a written response on the impact that that the Key Performance Indicator targets not being met had on the delivery of out of hospital care.	Covered in the Cabinet Member update of 23.11.2016 Appendix B
<b>Item 4 Cabinet Member Updates: Adults &amp; Public Health</b>	A progress report on the review of priorities for Public Health to be provided for Committee Members.	Covered in the Cabinet Member update of 23.11.2016 Appendix C
<b>Item 5 Standing Updates</b>	Details of the operational plan and key performance indicators for the new Healthwatch contract to be submitted to the next meeting of the Committee in November.	On the November agenda

<p><b>Item 7</b>  <b>Update on Progress of the Safer Westminster Partnership</b></p>	<p>The Director of Public Protection &amp; Licensing to provide a report on the new Policing &amp; Crime Plan and on the implications it may have on existing projects, when it becomes available.</p>	<p>On track</p>
<p><b>Item 7</b>  <b>Update on Progress of the Safer Westminster Partnership</b></p>	<p>Details of the outcome of discussions with MOPAC about future funding for the SWP, and for initiatives such as the integrated gang projects, to be reported at the forthcoming meeting of the Committee in February 2017.</p>	<p>Due in February</p>
<p><b>Item 9</b>  <b>Update on the North West London Sustainability &amp; Transformation Plan (STP)</b></p>	<p>The Tri-Borough Executive Director of Adult Social Care to provide Committee Members with clarification of how the Council Tax increase of 2% in respect of the adult social care precept was being spent by the City Council.</p>	<p>Completed</p>
<p><b>Item 9</b>  <b>Update on the North West London Sustainability &amp; Transformation Plan (STP)</b></p>	<p>The Committee had the following feedback on the draft STP:</p> <ul style="list-style-type: none"> <li>• There is a need for early engagement with LA's, service users and other partners</li> <li>• A need for greater emphasis on mental health and social isolation and</li> <li>• They had concerns over the implementation of the 7 day GP service.</li> </ul> <p>The Committee to receive the next draft of the STP for final comment, prior to its submission to NHS England on 21st October.</p>	<p>Letter sent from the Chairman to the Cabinet Member and response received.</p> <p>Scrutiny's response submitted to NHS England.</p> <p>Received and final version post submission also shared with Scrutiny in November.</p>
<p><b>Item 10</b>  <b>Committee Work Programme 2016-17</b></p>	<p>A further report on the review of Licensing Policy to be added to the Agenda for the meeting in February 2017, which would</p>	<p>Completed</p>



	include case studies from the Mayfair area. Consideration to also be given to inviting expert witnesses from the area to contribute to the discussion, together with representatives from the Planning and Licensing services.	
<b>23<sup>rd</sup> November 2016</b>		
Agenda Item	Action	Status
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The potential role of Scrutiny in establishing a bidding strategy for MOPAC to be included in the discussion on future funding at the forthcoming meeting in February.	Main item on February Agenda
<b>Item 4 Cabinet Member Updates: Public Protection</b>	Clarification of the outcome of the discussion on future funding for Westminster's Integrated Gangs Unit by the Children, Sports & Leisure Policy & Scrutiny Committee to be obtained.	Email to Committee on 23.1.2017
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The concerns of the Human Trafficking Foundation over a recent raid on sex work premises by the police that had been conducted in violation of the Association of Chief Police Officers rules to be raised with the Police.	Letter sent from the Chairman. Response received from Borough Commander-to be sent with Committee papers on 24.1.2017
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The concerns of the Human Trafficking Foundation over child trafficking in Westminster to be raised with the Interim Tri-Borough Director of Children's Services.	Letter sent from the Chairman
<b>Item 4 Cabinet Member Updates: Public Protection</b>	Consideration be given to convening a cross-portfolio scrutiny examination of public safety concerns arising from the forthcoming 50 <sup>th</sup> anniversary of the Notting Hill Carnival, which would include representation from the police	Short brief to be sent with Committee papers on 24.1.2017



	and the community.	
<b>Item 9 Committee Work Programme 2016-17</b>	The Borough Commander to be invited to attend the meeting in February 2017 to participate in the discussion on MOPAC funding. Consideration to also be given to inviting a representative from the Home Office.	The Borough Commander and MOPAC are attending.
<b>Item 9 Committee Work Programme 2016-17</b>	The report on End of Life Care to be rescheduled to the meeting in March 2017.	Completed
<b>Item 9 Committee Work Programme 2016-17</b>	The review of the Better Care Fund to be dealt with by way of a separate briefing.	Completed. Circulated to committee on 30.1.2017

1 <sup>st</sup> February 2017		
Agenda Item	Action	Status

<b>Item 4 Cabinet Member Updates: Public Protection &amp; Licensing</b>	The City Council's response to the draft London Police & Crime Plan to be signed by the Cabinet Member and the Chairman of the Committee	Signed by the Leader, Cabinet Member and Chairman of the Committee and submitted on 1 <sup>st</sup> March. Circulated to Committee on 1 <sup>st</sup> March 2017.
<b>Item 4 Cabinet Member Updates: Public Protection &amp; Licensing</b>	The Committee to be provided with statistical details of the regular street counts of rough sleepers in Westminster.	Completed and circulated to Committee on 15 <sup>th</sup> February 2017.
<b>Item 4 Cabinet Member Updates: Public Protection</b>	The Committee to be provided with a substantive update on the Westminster Rough Sleeping Strategy, prior to the re-commissioning of outreach services.	Completed and circulated to Committee on 15 <sup>th</sup> February 2017
<b>Item 4 Cabinet Member Updates: Adult Social Services &amp; Public Health</b>	The draft Health and Wellbeing Strategy Implementation Plan to be referred to Committee for comment.	This is still in production and will be shared with committee once completed.

<p><b>Item 5 Standing Updates: Air Quality Task Group</b></p>	<p>A Member of the Committee is sought as a deputy for Councillor Glanz.</p>	<p>No one has been identified. However the Task Group completes its work in March.</p>
<p><b>Item 5 Standing Updates: Community Independence Task Group</b></p>	<p>A Member of the Task Group is sought to take forward the work begun by Cllr. Rowley</p>	<p>Councillor McAllister has taken on this work and the first meeting with officers takes place on 28<sup>th</sup> March.</p>
<p><b>Item 6 MOPAC Funding &amp; Proposals for Metropolitan Police Basic Command Unit Changes</b></p>	<p>That MOPAC provide Committee Members with copies of the draft Performance Framework and the London Formula</p>	<p>The draft Performance Framework was circulated to Committee on 15<sup>th</sup> February. The London Formula has been requested and is still awaited.</p>
<p><b>Item 7 Committee Work Programme</b></p>	<p>The Committee to determine the agenda items that will be considered at the next meeting on 29<sup>th</sup> March.</p>	<p>Completed</p>